Joint Forces Ready to Operate
Transforming Training - Then and Now

An Update to the Worldwide Joint Training & Scheduling Conference

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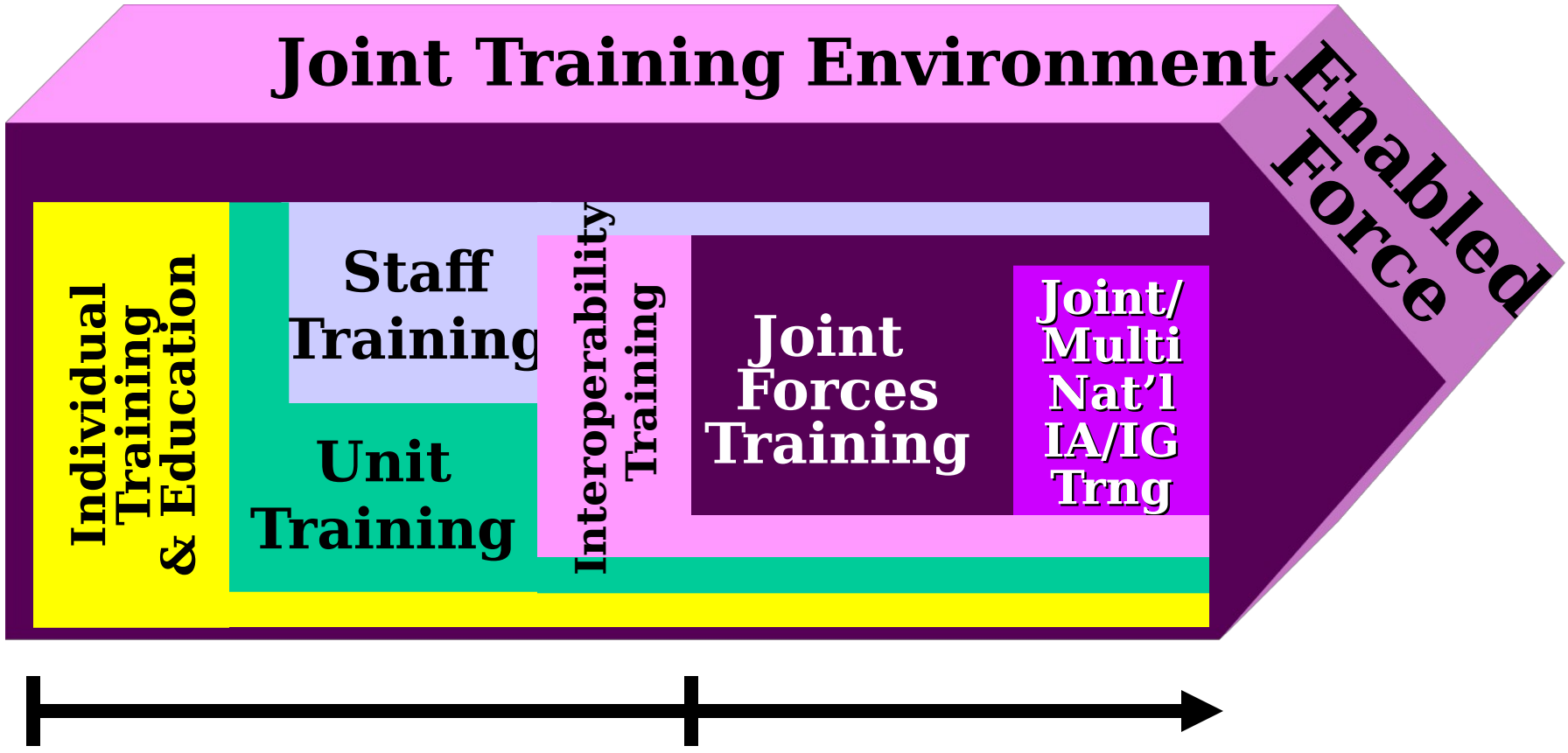
OSD Readiness and Training Policy and Programs
Office of the Deputy Under Secretary of Defense (Readiness)
March 28, 2006

Future Training Model

Synchronized Training

("Historical" Pre-9/11 Perspective)

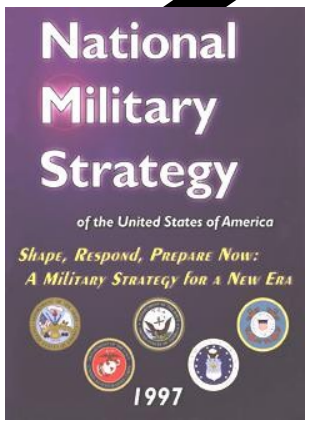


Link of JTS-Readiness-PPBS

("Historical" Pre 9/11 Perspective)

TRAINING TRANSFORMATION

UJTL


National Military Strategy
of the United States of America
Shape, Respond, Prepare Now:
A Military Strategy for a New Era
1997

Requirements Phase

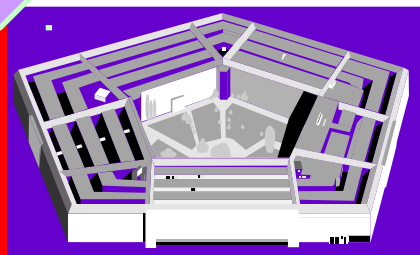
Plans Phase

JTIMS

Assessment Phase

Execution Phase

JMRR

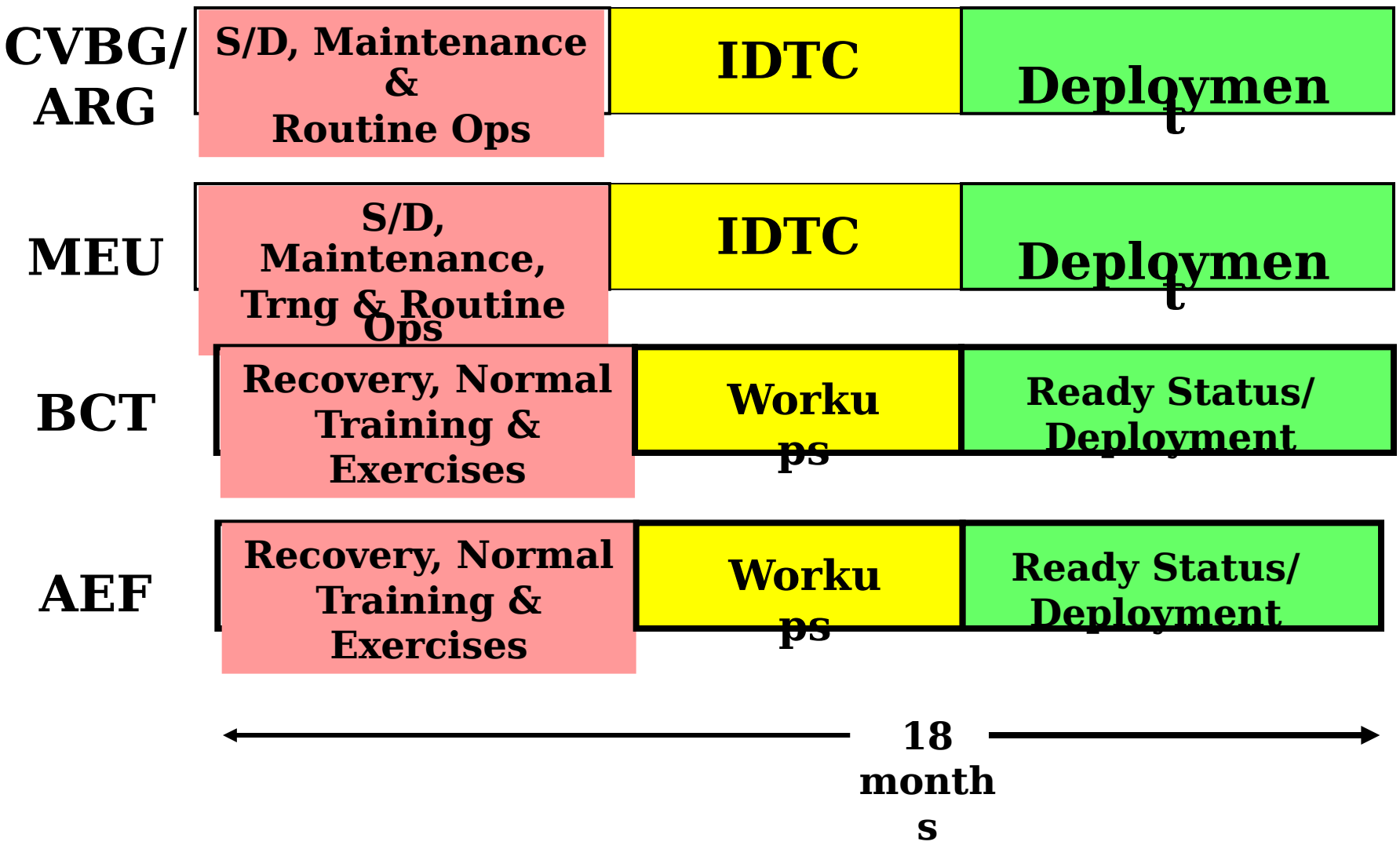


SROC

PPBS

Notional Synchronized Schedules

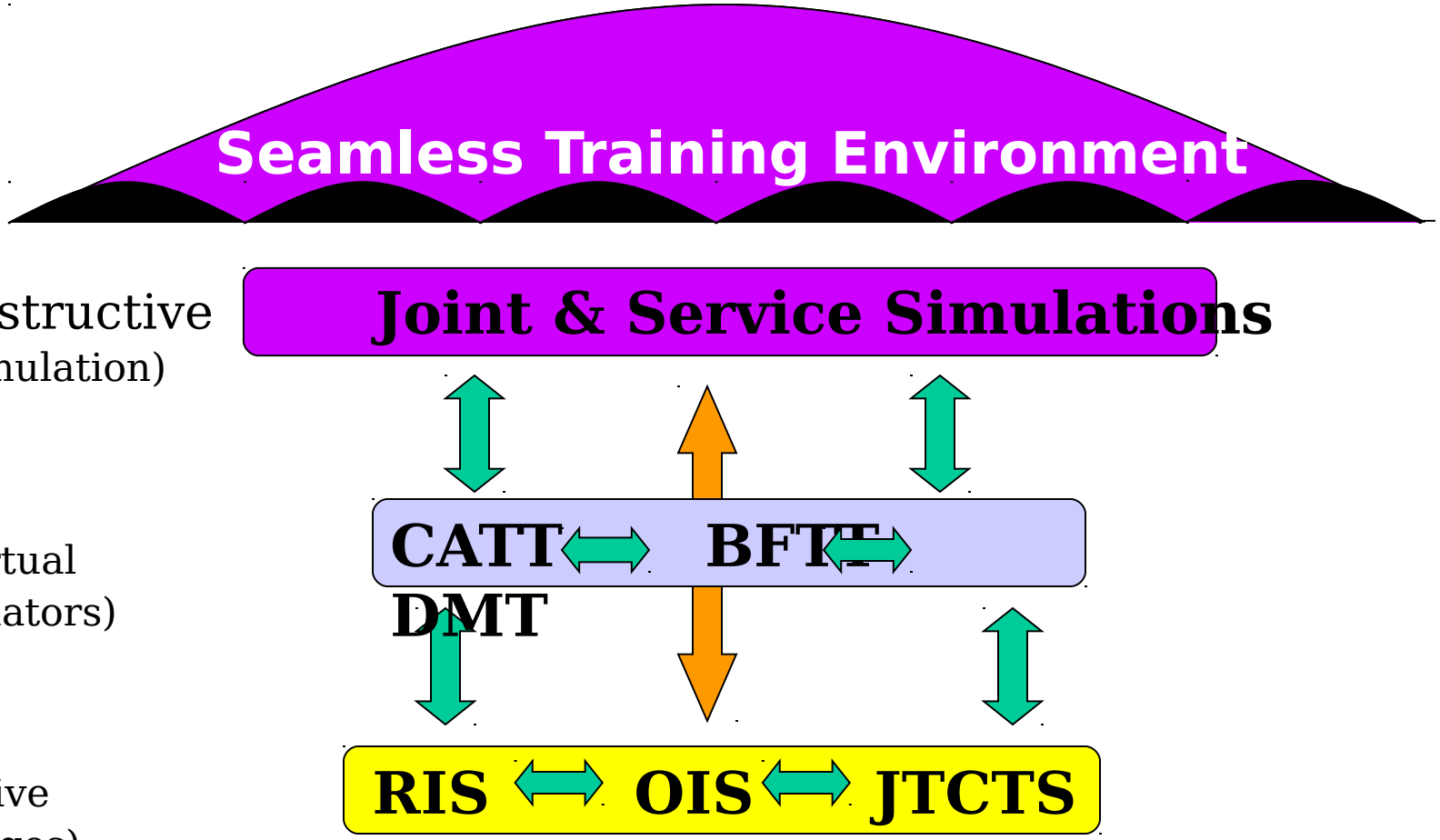
("Historical" Pre 9/11 Perspective)



Next Steps...

("Historical" Pre 9/11 Perspective)

Training Transformation



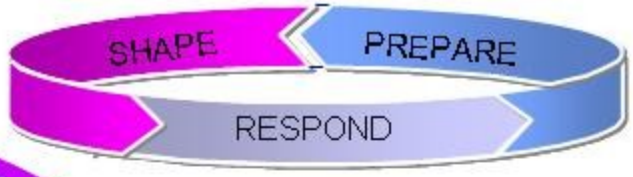
Joint Battlespace Environment

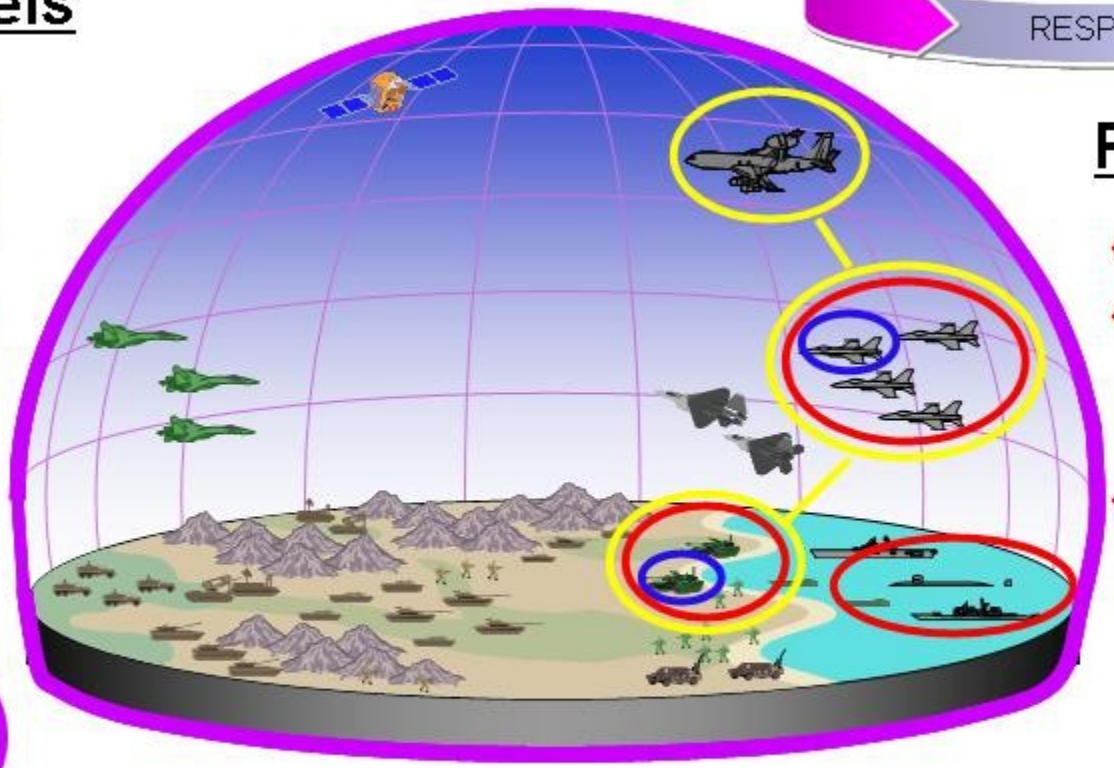
"Historical" pre 9/11 perspective

Training Transformation

Training Levels

- Individual
- Team
- Inter-Team
- Full Mission Rehearsal





Player Types

- Live
- Virtual
  - Man in the Loop
- Constructive
  - Computer generated

Range of Military Operations

Theater Engagement	Peace Keeping	Peace Enforcement	Small Scale Contingency	Regional Conflict	Major Theater War

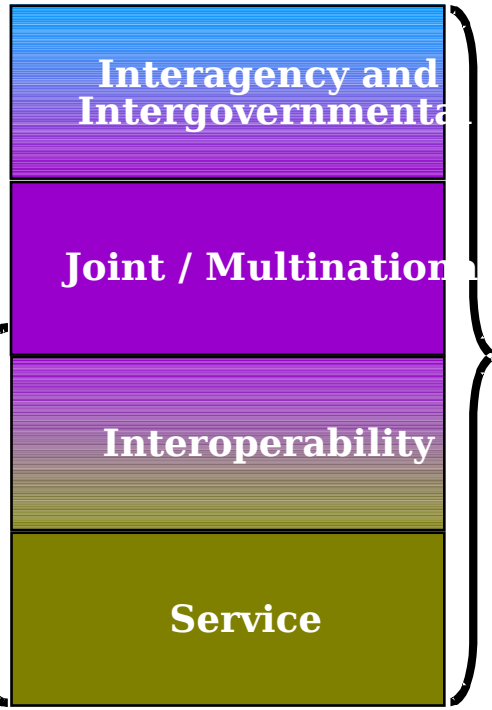
Transform To A Joint And Multinational Focus

QDR 2001 (Aug '01)

Current Training

- **Service Focus**
  - Schoolhouse-based
  - Mostly live
  - Service core tasks
  - Less flexible (2 MRCs)
- **Unit capabilities**
- **Service-centric SORTS reporting**
- **Independent test and training ranges**
- **Some AC/RC integration**

Today



Tomorrow

Transformed Training

- **Joint/Multinational Focus**
  - Schools, distributed, embedded
  - Live and/or Simulated
  - Joint interoperability tasks
  - More flexible (2 diverse missions)
- **Networked capabilities**
- **Joint interoperability training measured and reported**
- **Linked, integrated and accessible ranges**
- **Total Force integration**

We Fight as a Joint Team - We Should Train in a Joint Context

Training Transformation Vision and Capabilities

Training Transformation

Provide dynamic, capabilities-based training for the Department of in support of national security requirements across the full spectru service, joint, interagency, intergovernmental, and multinational op

Create Dynamic, Global Knowledge Network

Build Live, Virtual, Constructive (LVC) Training Environment

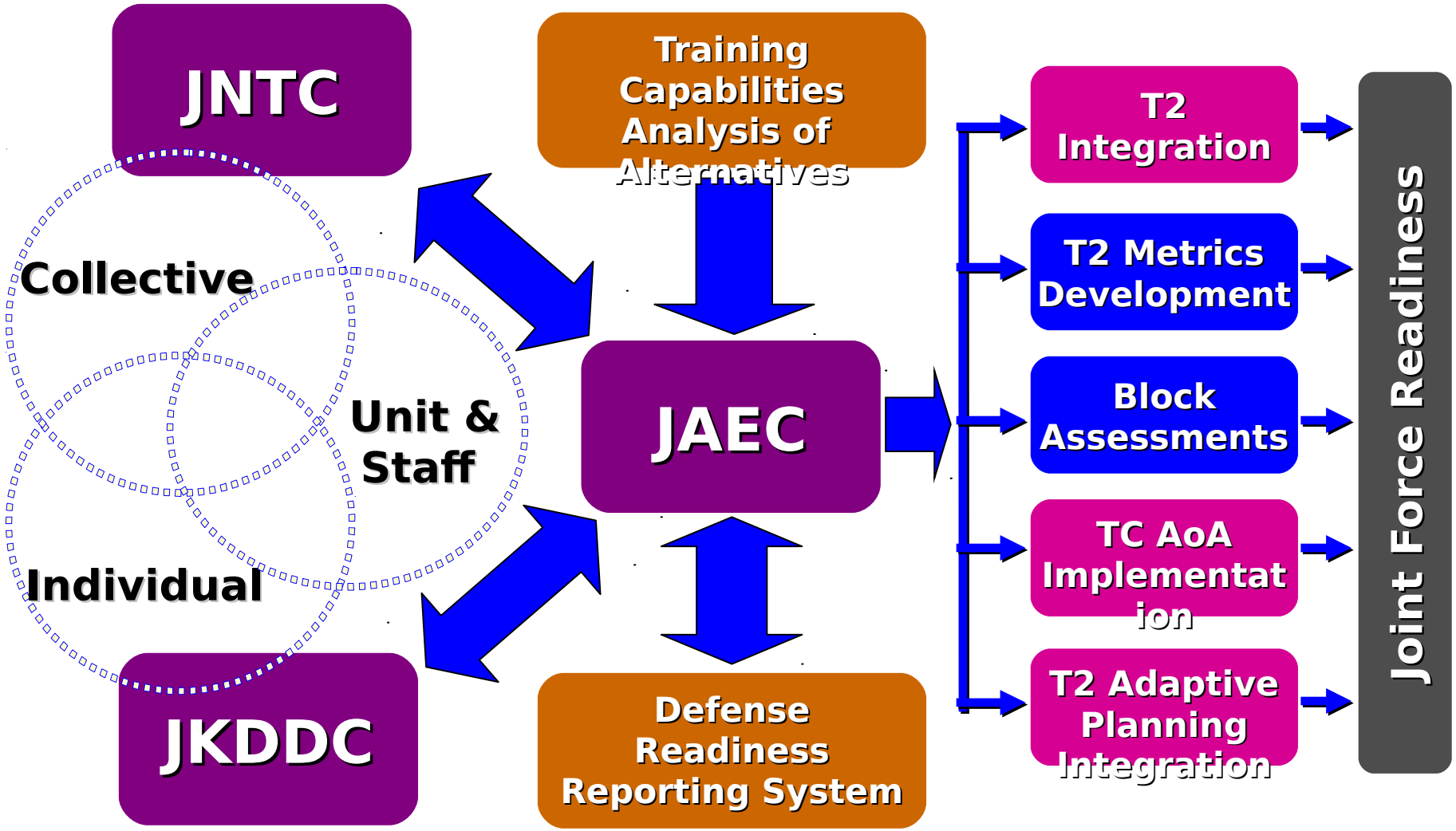
Establish Performance Assessment Architecture

JKDDC Preparing the Joint Warrior

JOINT NATIONAL TRAINING CAPABILITY

JAEC Vector for Change

JAEC's Place in Training Transformation



TRAINING
TRANSFORMATION

"Enhancing Joint Capabilities"

Improving Joint Training to Meet New Challenges

QDR '05

Enhancing Joint Capabilities IPT #4, Education and Training

Issue	Programmed Capabilities	Capability Options
- Improve Joint Training (Learning / Preparedness) to meet challenges of joint capabilities	- **CJCS Exercise, Joint Exercise, Joint Warfighting Center Training, Training Transformation (T2), & CoCom Joint Training, and Joint Training System programs are not resourced to address the National Defense Strategy's new missions & its goal of continuous transformation, nor all the 35+ Joint Training gaps & shortfalls identified by CoComs in the Training Capabilities Analysis of Alternatives** - **Joint training funding & responsibility dispersed (ADM Giambastiani)**	**1. Address new & emerging missions, continuous transformation, & joint training gaps by:** - **Developing joint training strategy** - **Expanding T2 business model to consolidate joint training programs & use efficiencies to fund NDS missions & training gaps** Recommend insert proposed language into QDR

OSD
JCS
CoComs
Services
DoD Agencies
Fed Interagency
State and Local
International Partners
Congress
IPT Interdep. All

Risk Areas

Potential to accept increased risk by:

1. **Reducing worldwide exercises (e.g., scope, frequency, length) per SecDef memo of 20 July 2005 via enhanced Joint "Global" Training Capability's live/virtual/constructive distributed training network**
2. **Expanding T2 / JNTC Business Model to yield greater effectiveness and efficiencies by: 1) facilitating consolidation / realignment of Joint Training Programs, and 2) integrating joint and Service training simulations and data bases**

Resources

Data refined as of October 24th:

	FY07	FY07-11
Baseline	**$765M**	**$4565M**

Option: Reprioritize within the baseline

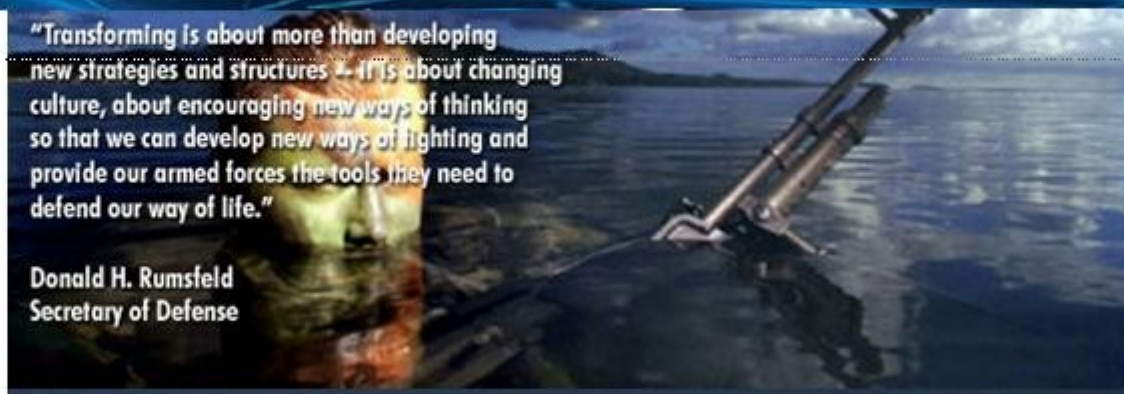
PR07 ☐ **POM08** ☒ **Execution Roadmap** ☐ **Study** ☐ **Status Quo** ☐

QDR "Tasking"

The Department will:

- ✓ **Update T2 Plan to incorporate irregular warfare, complex stabilization operations, combating WMD and info ops**
- ✓ **Develop joint training strategy to address new mission areas, gaps and continuous T2**
- ✓ **Expand T2 Business Model to consolidate joint training, prioritize new and emerging missions and exploit virtual and constructive technologies**
- **- Train and educate DoD's Total Force (AC/RC military components, civil servants, and contractors)**
  - **-- Broaden and strengthen language and cultural skills**
  - **-- Build Partner Capacity**

TRAINING TRANSFORMATION


"Transforming is about more than developing new strategies and structures – it is about changing culture, about encouraging new ways of thinking so that we can develop new ways of fighting and provide our armed forces the tools they need to defend our way of life."
Donald H. Rumsfeld
Secretary of Defense

"Transformation is not an easy business. It takes time, it takes a lot of partnering…and it requires a lot of work and coordination among the Services, agencies, combatant commands, and civilian organizations, inside and outside the Department of Defense."
Admiral Edmund P. Giambastiani, Jr.
Supreme Allied Commander for Transformation

"The strategic environment has changed and the United States military must change also."
Dr. Paul Mayberry
Deputy Under Secretary of Defense for Readiness

JOINT NATIONAL TRAINING CAPABILITY

JKDDC
Preparing the Joint Warrior

JAEC
Vector for Change

ADL
Advanced Distributed Learning

For additional information:

Advanced Distributed Learning
www.adlnet.org

Transforming DoD Training
www.T2net.org